



**JULY 2024 MEETING**  
**BOARD OF DIRECTORS**  
**THURSDAY, JULY 25, 2024**

**Addendum A**

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**COMMUNITY ACTION PROMISE**

**Community Action changes people’s lives, embodies the spirit of hope, improves communities, and makes America a better place to live. We care about the entire community, and we are dedicated to helping people help themselves and each other.**

**Helping People Changing Lives**

**Regional Poverty Report**  
**MID-WILLAMETTE VALLEY**  
**COMMUNITY ACTION AGENCY**  
**July 2024**

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Updates from Oregon Housing and Community Services' fancy data dashboard, by county:

Marion County	Marion	Polk	Marion Rate	Polk Rate	State
Population	344,037	86,347			
Poverty Population	55,404	10,527	14.29%	11.65%	12.29%
Homeownership	223,368	59,763	59%	65%	61.83%
2021 Median Rent	\$1,129	\$1,120			\$982.50
2024 Median Rent	\$1,433	\$1,533			\$1,541
2019 Rent Burdened			46.7%	48.0%	46.8%
Total Renter HH's 0-30% of AMI	8,845	2,380			136,630
Total Unit Gap 0-30% of AMI			-7,270	-1,765	-104,965
Total Rent HH's 30-50% of AMI	9,575	1,965			109,150
Total Unit Gap 30-50% of AMI			-2,910	-725	-22,457
Total Rental HH's 50-80% of AMI	10,515	2,500			132,135
Total Unit Gap 50-80% of AMI			+8,965	+1,905	+91,323
2023 Homeless	1,428	256			20,110
2023 Unsheltered Homeless	654	225			13,004

Lastly, Portland State University published a new study of Measure 110, which refutes much of the commonly held beliefs (and the large number of unexamined assumptions) about law enforcement and their capacity to connect with folks with drug addictions.

One of the oldest logical failures in all lines of social work (I would include criminal justice in that sphere) is observer bias. We are hardwired as humans to believe the things we see, to the exclusion of the things we do not see. And we tend to believe that what we see is all there is. That instinct causes famously bad judgements (getting people to believe in germs, for example, was very difficult). We see something happen once, especially if it conforms to what we already believe, we think it happens frequently. We see it happen twice, and we think it happens all the time. In the homeless context, we see homeless people with severe addiction problems, and then we believe that drugs are making folks homeless. We look at a homeless person's driver's license, and we forget the 10 we saw that same day from Oregon, but remember the one from Iowa, because it conforms to our expectation that all these homeless folks are being bussed here from other places, or (and this is the post-Measure 110 logic) that they are selectively moving to Oregon so they can use drugs legally. Sometimes even homeless people on the street will confirm these myths, usually to get the person asking them the questions to go away.

I had a smart fellow, not so long ago, ask me why it seemed like every person he talked to when he went out on the PIT Count (and went rogue) was not from Salem. The answer is: That's what you wanted to hear, you look like a cop, and they wanted you to think they were just passing through, and did not intend to stay.

The PSU study demonstrates that law enforcement can only reach a tiny minority of those with addictions. The report is based on an analysis of police stops, searches and arrests. In 2016, police arrested only 23,130 persons in Oregon for POC (possession of a controlled substance). That was 7 percent of the current 327,160 persons with a drug addiction. Even if they were successful in curing addiction in 100 percent of those cases, 93 percent of the drug addiction group would pass them by. At the current levels of stop and search, you can expect only about 200 persons per month to connect with treatment through law enforcement action. At that rate, assuming no more people needed addiction treatment, it would take 1,636 months, or 136 years, to connect everyone to treatment.<sup>1</sup>

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<sup>1</sup> <https://oregoncapitalchronicle.com/2024/07/18/a-portland-state-university-study-upends-assumptions-about-measure-110-impacts/>

## **Child Care Resource & Referral**

### **Board Report – July 2024**

CCR&R is starting to recruit for a 3-month pre-apprenticeship cohort of 12-15 participants who are new to working in early learning. This cohort will include college classes, community-based trainings, mentor teacher support and on-site coaching from CCR&R. This cohort will start in September in Yamhill County and will be coordinated by our new Apprenticeship Coach. The flyer is attached.

CCR&R conducted its Organizational Meeting with BOLI and our committee of employers and teachers on August 10<sup>th</sup>, which was the next step in the process of becoming an Early Childhood Registered Apprenticeship Program. The next step is to attend a BOLI meeting in September and present our apprenticeship program, once we complete that we will have a Registered Apprenticeship Program and will start recruiting apprentices to start in January. We received notice that we did not receive the grant from our initial Department of Labor application. They received 276 applications and only 43 programs were awarded. We have requested feedback to improve future applications. We will be reaching out to partners to explore other grants that we can apply for to expand pre-apprenticeships and apprenticeships to Marion and Polk Counties.

CCR&R is helping to fund, along with private donors, a Spanish speaking one year Early Childhood Education cohort through Clackamas Community College starting Fall of 2024.

CCR&R continues to be a key partner in Primeros Pasos, a coalition of partners working towards increasing culturally responsive early learning in our region. In the last month we have supported 5 primarily Spanish speaking in home programs in obtaining their Registered Family license to provide licensed child care in Marion and Polk counties. We are providing individualized support to interested individuals through the process in Marion, Polk and Yamhill Counties.

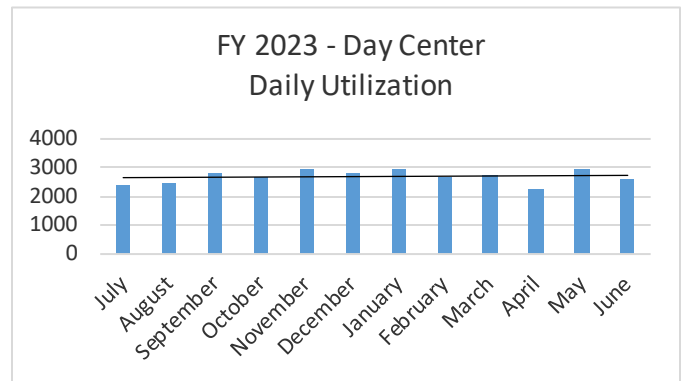


Mid-Willamette Valley  
**COMMUNITY ACTION**  
**The ARCHES Project**

615 Commercial Street NE  
 Salem, Oregon 97301

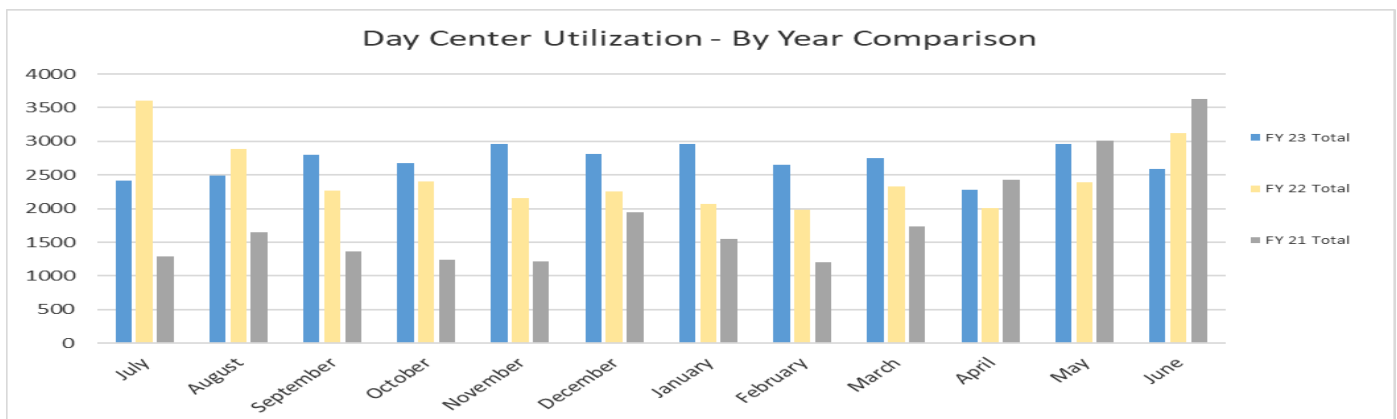
**CRP Board Report - July 2024**

The ARCHES Day Center operates Wednesday through Sunday from 9am to 4:15pm, providing essential services such as mail handling, showers, laundry, meals, and client care.



Since opening, there have been a total of 139,303 duplicated visits, averaging 122 visitors daily. In June 2024, there was a 6% decrease in utilization compared to June 2023, a trend that was also observed the previous year. This decline may be influenced by weather conditions, as temperatures have remained moderate with an average daytime high of 79 degrees. Despite this, June 2024 still saw an average of 117 visitors daily.

The reporting period of fiscal year 2023 (FY 2023) is defined as July 2023 - June 2024. During this time, Day Center utilization increased by 10% compared to the previous fiscal year, despite operating 8 fewer hours per week. Monthly utilization trends remained



consistently level, unlike previous years where winter months typically saw a decline in use. This sustained growth, and year-round consistency, highlight the continued community demand for these services. Further underscoring why access to basic needs services are so vital for those experiencing homelessness.

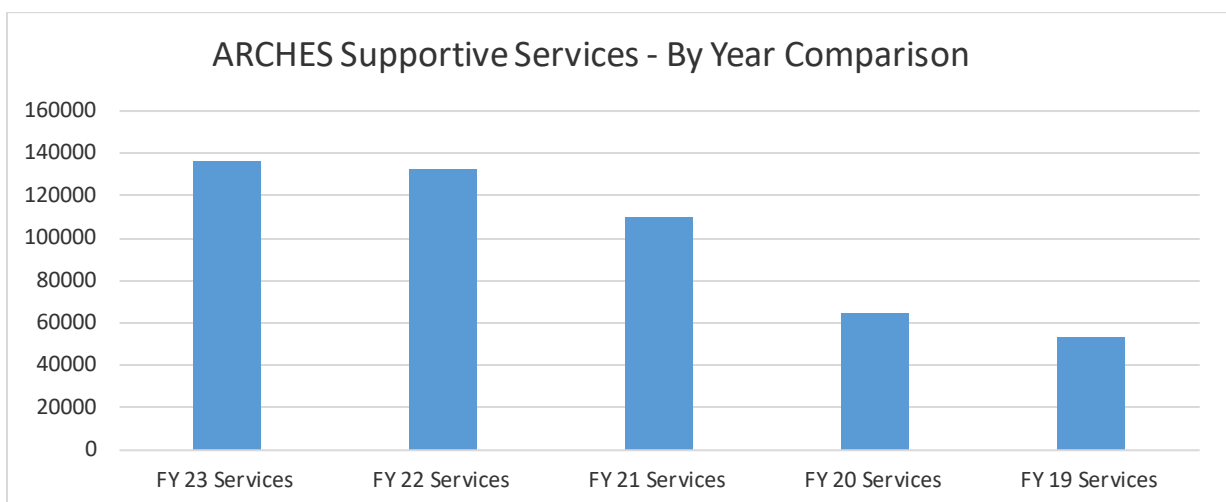
*From July 2023 to June 2024, the Day Center recorded 32,338 visits, marking its highest annual utilization rate since tracking began in 2019.*

### ARCHES Basic Needs & Supportive Services:

Basic Needs & Supportive Services									
Month	New client Mail Boxes	Checking Mail	Meals	Calls	Pet Food	Hygiene Packs	Showers	Laundry	Client Care
Q 1 Total	600	3799	25104	2577	1223	335	499	243	2307
Q 2 Total	668	3320	27088	2139	1619	253	373	274	3318
Q3 Total	439	2885	20564	2598	722	165	287	219	1939
Q4 Total	390	1991	23873	1783	806	157	440	279	1380
FY 2023 Total	2097	11995	96629	9097	4370	910	1599	1015	8944
FY 2022 Total	2036	10943	100740	7339	3207	1485	3058	1477	1935
FY 2021 Total	699	13035	81015	4445	1554	2577	2454	1504	2302
FY 2020 Total	496	11871	37078	9066	559	642	2293	863	1534
FY 2019 Total	735	11685	22326	16505	793	371	605	105	305
FY 2018 Total	750	9908	23145	17505	1863	403	N/A	N/A	N/A

Current utilization of Day Center Supportive Services continues to remain high, especially in comparison to FY 2022 and FY 2021. During June 2024, ARCHES provided **10,171 supportive service transactions**.

Overall, for the fiscal year of 2023, ARCHES provided **136,656 supportive service transactions**. This is a 3% increase over the prior fiscal year. The majority of Supportive Services provided were in the meal category, including **breakfast, lunch, and evening meals; providing 96,629 meals during the 12-month period**.



**Employee Spotlight:** *ARCHES - Sheltering*

Andrew Marshall is the Associate Program Director of Sheltering for ARCHES. Prior to coming to MWVCAA, Andrew worked for a large non-profit in metro-west Boston where he served as manager of a low-barrier men's shelter. He was hired in September of 2021 to develop and manage the ARCHES Inn, the agency's first hotel conversion to shelter. In February of this year, Andrew became Associate Director under Sara Webb, overseeing personnel and operations for ARCHES Inn, ARCHES Lodge, Navigation Center, Day Center, outreach and emergency services, as well as the new Woodburn shelter.



Andrew is a native Oregonian and happy to be back in the Pacific Northwest. His favorite person is his wife of nearly 29 years, who also works part-time for the agency as a behavioral health coordinator with the veterans' program. Andrew has a host of interests such as traveling, playing music, writing, photography, and taking naps. He dreams one day of retirement wherein he will spend long days reading good books while smoking meat.

**Program Showcase:** *Long-Term Rental Assistance (LTRA) Administrator*

After a successful application period, MWVCAA is now finalizing a contract with our local Continuum of Care (CoC) the Mid-Willamette Valley Homeless Alliance. This contract will define MWVCAA as the Long-Term Rental Assistance (LTRA) Administrator for the Marion-Polk region, funded through SB 5511. This initiative allocates \$5,308,457 to our community, with \$4,512,189 designated for direct services such as housing, as well as \$796,268 (15%) for planning and administration. As the future LTRA Administrator, MWVCAA will receive a large portion of these funds with final budgets pending contract completion.

The LTRA program's primary objective is to provide crucial support to households transitioning from the Governor's Emergency Order (EO) 23-02-funded Rapid Rehousing program. Approximately 100 households are anticipated to move to LTRA support as outlined by the CoC. Many of whom, were originally placed into housing by MWVCAA through the Navigation Center.

MWVCAA's role as the LTRA Program Administrator, spanning from Summer 2024 to June 2025 (with the opportunity for renewal) will include responsibilities such as: overseeing and monitoring regional LTRA activities and subcontracts, enhancing system capacity in collaboration with the CoC, engaging and supporting landlords, providing training for small and culturally specific organizations, and reporting outcome measurements.

As the LTRA program is unveiled to the community, MWVCAA looks forward to collaborating closely with CoC staff to finalize the LTRA Local Implementation Plan. Ensuring alignment with community needs and objectives, while providing long-term housing supports for the most vulnerable households experiencing homelessness.

### **ARCHES Shelter and Permanent Supportive Housing Programs:**

For the 2023 Fiscal Year, ARCHES has been reporting on a service category highlighting our Shelter and Permanent Supportive Housing (PSH) programs. These reports focus **on new households and individuals served** per month. *Table 1* showcases our individual facilities, outlining who we served by region, our total number of client service engagements, as well as those who exit into permanent housing.

During FY 2023, ARCHES Sheltering and Permanent Supportive Housing programs supported **535 new households, comprised of 564 individuals**. These clients received a total of 8,463 service engagements, including case management appointments, housing navigation, and referrals to community partners. Of those served, **118 households successfully transitioned into permanent housing**. Notably, 32% of all individuals served identified as persons of color.

### **FY 2023 Data**

ARCHES Shelter and Permanent Supportive Housing Programs											
Table 1											
ARCHES Program	Households Served	Individuals Served	Avg VI-SPDAT Score	Adults	Children	Households who gain income	Number of Engagements	Household PH Exists	Rural Marion Households	Salem Metro Households (West, Salem, Keizer)	Rural Polk Households
ARCHES Inn	121	139	4.9	139	0	2	844	27	14	116	3
Redwood Crossings	30	31	N/A	31	0	21	4755	1	1	27	3
Sequoia Crossing	39	42	N/A	42	0	0	1711	1	0	42	0
Yaquina Hall	44	45	N/A	45	0	1	746	1	0	45	0
Navigation Center	211	215	8.0	215	0	13	322	57	6	203	6
Center Street	66	67	8.5	67	0	0	60	20	5	59	3
ARCHES Lodge	24	25	7.2	25	0	2	25	11	4	12	0
Evergreen	Program Pending										
Family Shelter	Program Pending										
<b>FY 23 Clients Served</b>	<b>535</b>	<b>564</b>	<b>7.2</b>	<b>564</b>	<b>0</b>	<b>39</b>	<b>8463</b>	<b>118</b>	<b>30</b>	<b>504</b>	<b>15</b>

**\*\* Note:** ARCHES Lodge household's served category shows more households than the by regional count (totaling the last three columns). This is due to some households originating from out of area, and therefore were not accounted for in the local regional statistics. \*\*

In FY 24, ARCHES will begin reporting on two additional projects within this service category. Including Evergreen which began housing residents in Summer 2024.



## ARCHES Housing & Supportive Programs:

For the 2023 Fiscal Year, ARCHES reported monthly on **new households and individuals** served by our housing stabilization programming. This data is represented in two categories. The first category, focusing on ARCHES Housing programming (*Table 2*) outlines our rapid re-housing services, rental assistance, barrier removal, and deposit assistance. The second category is specialty programming (*Table 3*), which is inclusive of services that provide basic needs support, as well as self-sufficiency development.

### FY 2023 Data

ARCHES Housing Programs Table 2									
ARCHES Program	Households Served	Individuals Served	Avg VI-SPDAT Score	Adults	Children	Household PH Exists	Rural Marion Households	Salem Metro Households (West, Salem, Keizer)	Rural Polk Households
Home TBA	15	47	8.48	17	30	0	0	0	15
ERA	9	12	8.00	12	0	0	0	9	0
HUD CoC	4	9	11.33	4	5	0	3	1	0
City of Salem - TBRA	35	95	8.49	47	48	1	0	35	0
AHOP - EHA	<i>Program funds not needed during FY - these are supplemental funds only</i>								
Wildfire Response	9	19	0.00	15	4	0	2	7	0
KP Home	21	33	8.57	25	8	5	0	17	4
DHS Fresh Start	35	109	7.45	62	47	18	6	25	4
HSP	57	188	7.52	76	112	47	6	48	3
OHA-VRAP	35	48	10.55	42	6	1	0	35	0
Vet DRF	10	12	6.42	11	1	1	0	9	1
Vet - EHA	15	21	9.14	18	3	3	1	14	0
PC - EO - RRH	54	141	8.89	73	68	5	0	0	54
MC - EO - RRH	47	57	7.29	54	3	0	3	44	0
EO - Eviction Prevention	<i>Data Available on EO - Prevention Table</i>								
<b>FY 2023 Clients Served</b>	<b>346</b>	<b>791</b>	<b>8.51</b>	<b>456</b>	<b>335</b>	<b>81</b>	<b>21</b>	<b>244</b>	<b>81</b>

In FY 2023, ARCHES provided housing support to **346 new households, totaling 791 individuals**, with 81 achieving permanent housing and self-sufficiency. 29% of these housing placements occurred in a rural community. Among those served, **621 individuals were previously experiencing unsheltered homelessness prior to housing placement**. Additionally, 88% of households identified as BIPOC.

During their housing tenure with ARCHES, households received an average monthly assistance payment of \$1,123.42. Some programs provided 4 months of assistance and others can assist up to 12 months. This determination is dependent on the needs of the household, as well as the eligible funding source. In total, ARCHES made over 1,384 rental assistance payments throughout the year.

FY 2023 Quarterly Stats				
FY 2023	BIPOC Household	Unsheltered Individuals	Avg. Monthly Rent Payment	Total Months of Assistance
Q1	81	187	\$ 931.67	385
Q2	49	122	\$ 1,178.46	234
Q3	78	180	\$ 1,245.69	389
Q4	95	132	\$ 1,137.85	376
<b>TOTAL</b>	<b>303</b>	<b>621</b>	<b>\$ 1,123.42</b>	<b>1384</b>

ARCHES Supportive Services engaged with 11,155 duplicated households in FY 2023. A duplication can occur when the same household receives services multiple times over a fixed period. For example, Outreach may engage with a household in the winter providing cold weather supplies, and then assist them again in the spring with resource navigation services. The VSO office can also assist a veteran one month by beginning their benefit application, but then see them again a few months later to review their benefit award letter.

The two most common services for FY 2023 were VSO assistance (veterans) and Outreach programs, including *Fuerza Campesina* and mobile showers. **16%** of all service engagements occurred in rural communities of Marion and Polk County. Overall **FY 2023 saw a 9% service increase over the prior fiscal year.**

In addition, through Coordinated Entry, **1,549 housing assessments (avg. 30 per week)** were conducted, **servicing 2,454 individuals**. Of those assessments completed, **18%** were conducted for households in rural communities.

#### FY 2023 Data

ARCHES Program	Households Served	Adults	Children	Veterans	Number of Service Engagements		
					Rural Marion	Salem Metro (West, Salem, Keizer)	Rural Polk
Marion County VSO	4801	4800	1	4800	228	496	56
RENT	40	52	27	8	0	6	0
Outreach	3964	3819	0	33	977	6390	638
Mobile Showers	1684	1568	0	2	0	1867	0
Fuerza Campesina	666	959	543	0	18	571	65
<b>FY 2023 Clients Served</b>	<b>11,155</b>	<b>11,198</b>	<b>571</b>	<b>4,843</b>	<b>1,223</b>	<b>9,330</b>	<b>759</b>
Coordinated Entry - Prevention	142	195	197	6	29	87	26
Coordinated Entry - Homeless	1299	1382	557	78	83	1099	115
Coordinated Entry - Youth	108	101	22	1	4	88	20
<b>Coordinated Entry - TOTAL</b>	<b>1549</b>	<b>1678</b>	<b>776</b>	<b>85</b>	<b>116</b>	<b>1274</b>	<b>161</b>

#### **Employee Spotlight:** *ARCHES - Housing*

Tim Weese is the ARCHES Associate Director (AD) of Housing. He started in that role officially on January 16th of this year. Prior to his role as Associate Director, Tim was hired from Florence Oregon to be the Family Program Manager and then the Community Services Program Manager. Tim brought with him a wealth of knowledge regarding housing programs and HMIS. Partnered with his dedication to the work and the population Tim excelled at assisting all of ARCHES and the region in HMIS and Coordinated Entry compliance.

The last 6 months with Tim as the Housing AD, has proven to be the right move for all of the housing programs. Tim has taken over the supervision of Program Managers and providing them the supports that they need to effectively operate their programs. With the support of his team, Tim has rolled out a case manager academy to ensure continuity in training and messaging. He has also played a vital role in the creation of a MWVCAA specific HMIS manual.



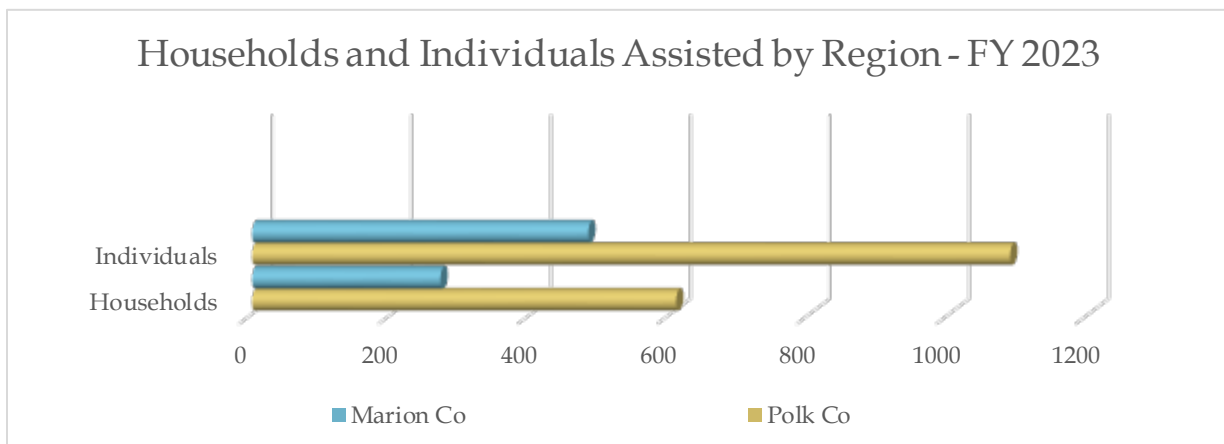
Tim has a wonderful family, with him and his wife having two teenagers that keep them busy. Tim enjoys family vacations, hiking, chess and binge-watching *The Deadliest Catch*.

**Program Showcase:** *Sub Recipient Recap Fiscal Year 2023*

From July 2023 to June 2024 MWVCAA supported 7 sub-recipient organizations through 12 contracts, totaling \$1,750,283.58 in funding. These contracts support vital community work through rental assistance payments, direct client services, barrier removal payment, peer support, staffing, and shelter operations.

Agencies such as Polk County Family Community Outreach, Sheltering Silverton, Sable House, St. Francis, Seed of Faith Ministries Shelter Program, Center for Hope and Safety, and A Ray of Hope Today in Woodburn were recipients of this funding. Collectively these organization served over 878 households across Marion and Polk Counties using MWVCAA supported funding.

Rental assistance was primarily directed towards security deposits, monthly payments, moving costs, utilities, past-due amounts, and move-in deposits, totaling over \$750,000 in disbursements.



Shelter funding supported essential upgrades, staffing during winter months, and ancillary services including document assistance, meals, and communication tools such as cell phones. The State Homeless Assistance Program (SHAP) played a pivotal role in funding overnight shelters crucial for housing stability.

In total, through MWVCAA's sub-recipient efforts **878 households were supported**. Comprising of 1,569 individuals, with 433 individuals from BIPOC communities in Marion and Polk counties. **This included stabilizing housing for 663 children and supporting 144 individuals affected by domestic violence.**

**Shelter Utilization:**

A new data feature for FY 2023 is the daily tracking of beds occupied at all ARCHES Shelter locations. Currently, that includes: ARCHES Inn, Navigation Center, ARCHES Lodge (the new home to the Veteran Tanner Project), and Center Street (the prior home to Veteran Tanner’s Project). This tracking element will help ARCHES determine over time the number of shelter beds available per night. The goal for all shelter programs is to have an average of 90% of shelter beds occupied per month.

During the FY 2023 reporting period, ARCHES sheltering provided **49,590 bed nights**, maintaining an **average occupancy rate of 79%**.

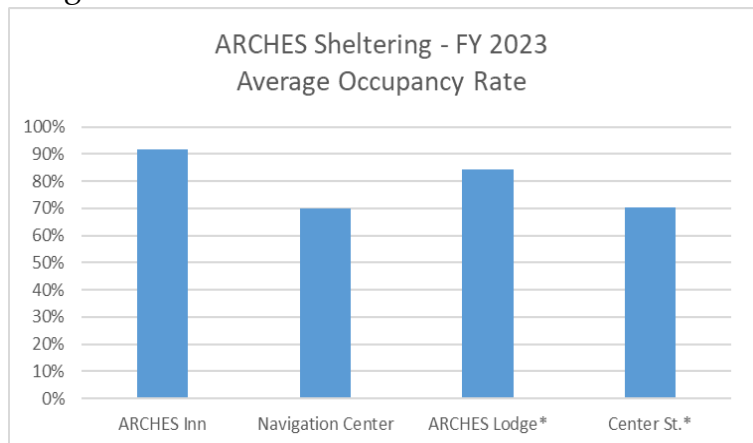
The ARCHES Inn and Navigation Center, were operational for the entire 12-month period. As such they recorded the highest bed night utilization. However, the Lodge only started accommodating guests in December 2023 following the relocation of Veterans from the Center Street facility, which is undergoing remodeling until Fall 2024.

Moreover, the Navigation Center experienced a gradual increase in occupancy as guests were enrolled over several months, achieving an occupancy rate exceeding 80% for the first time in January 2024.

*\*\* ARCHES Lodge reporting period: December 2023 – June 2024.*

*\*\*Center Street reporting period: July 2023 – December 2023.*

ARCHES Sheltering - Utilization Rate			
FY - 2023			
Shelter Project	Bed Nights Provided	Avg. Occupancy Rate	Avg. Number of Unoccupied Beds per Night
ARCHES Inn	21,839	92%	5
Navigation Center	17,035	70%	22
ARCHES Lodge*	6,834	84%	4
Center St.*	3,882	70%	5
<b>TOTAL</b>	<b>49,590</b>	<b>79%</b>	<b>9</b>



### **Resource Services: Salem, Marion and Polk Counties**

Resource Services provide prevention funds for households experiencing an unexpected and unavoidable emergency in Marion and Polk Counties. These services, include: rent arrearages, utility shutoffs, as well as emergent utility and security deposits. Navigation and referral services are also a key feature of this program; creating linkages to external service providers in order to improve self-sufficiency for households moving forward.

In fiscal year 2023, MWVCAA supported **874 households**, which included 1,259 adults and 1,180 children, with eviction diversion assistance, preventing them from facing homelessness. **57%** of these households self reported as BIPOC. A significant majority of these payments, **69%**, were delivered to rural communities beyond Salem. The average monthly payment per household to prevent eviction stood at \$2,002.74, reflecting current market norms. Overall, MWVCAA allocated **\$1,975,159 in direct assistance to prevent evictions** during this reporting period.

FY 2023 Quarterly Stats			
FY 2023	BIPOC Households Served	Avg. Monthly Rent Payment	Amount Spent on Eviction Prevention
Q1	195	\$ 2,509.75	\$ 753,669.00
Q2	122	\$ 1,425.55	\$ 707,438.10
Q3	87	\$ 2,259.00	\$ 340,807.00
Q4	92	\$ 1,816.64	\$ 173,245.00
<b>TOTAL</b>	<b>496</b>	<b>\$ 2,002.74</b>	<b>\$ 1,975,159.10</b>

Resource Services - Homeless Prevention										
ARCHES Program	Households Served	Individuals Served	Adults	Children	Households Searching	Households in Housing	Household PH Exists	Rural Marion Households	Salem Metro Households (West, Salem, Keizer)	Rural Polk Households
Salem Resource Services	274	771	395	376	0	273	273	1	97	176
Polk County Resource Services	184	547	276	271	0	168	161	50	0	134
Woodburn Resource Services	95	252	141	111	0	86	83	95	0	0
Mill City Resource Services (SOCC)	321	869	447	422	0	304	305	146	0	175
<b>FY 2023 Clients Served</b>	<b>874</b>	<b>2439</b>	<b>1259</b>	<b>1180</b>	<b>0</b>	<b>831</b>	<b>822</b>	<b>292</b>	<b>97</b>	<b>485</b>

### **Program Update: Emergency Order – Prevention**

Previously, MWVCAA was tasked as part of the Governor's Emergency Order, to prevent homelessness for 667 households in Marion and Polk Counties by January 10, 2024. To meet this goal, ARCHES received \$2.56 million, all in efforts of stabilizing households that were facing eviction. By programs end, 792 households were assisted.

EO Prevention - Rd 3 - Client Served Stats	
Total Marion HHs Served	146
Total Polk HHs Served	111
Total EO HHs Served	257
HHs Served Goal	467
% HHs served of Goal	55%
Avg. Funds Spent per Month	\$ 1,818.73

Beginning January 11, 2024 these efforts were renewed with a third round of funding by Oregon Housing and Community Services. Totaling \$2,616,789 with the goal of preventing homelessness for 467 households. 25% of this award was sub-granted to Polk county to ensure regional access. Since program start, **257 households have been served totaling 768 persons.**

**Program Statement:**

*“On July 7th, just three days following the July 4th holiday, the Independence community received distressing news: a water rescue operation was underway at the Willamette river. Situated by a river known for its deceptively strong undercurrents, the community understood the gravity of such alerts. Sadly, hopes for a rescue turned into heartbreak as the operation shifted to a recovery mission for a 13-year-old boy.”*

*“At MWVCAA, we are deeply integrated into the communities we serve, and we share in their sorrow during difficult times like these. This loss was particularly poignant as the young boy was part of a family employed in the local blueberry fields. Our Fuerza Campesina team had formed a bond with him, knowing him as an energetic and adventurous soul with a passion for music. Leveraging this connection, ARCHES staff became a trusted support for his family, assisting them in accessing essential resources and fulfilling urgent needs. The Independence community rallied around the family, providing unwavering support as we all mourned his passing. Eventually, his body was recovered, and the community gathered at the River Front to honor his memory.”*

*“We commemorate the life of Gregorio Maximiano-Solano and the joy he brought to everyone he touched. To honor his memory, MWVCAA is committed to promoting bilingual water safety awareness across migrant camps through outreach efforts. We are actively seeking resources to provide life jackets to these camps and collaborating with communities to ensure water safety information is accessible in multiple languages. Together, we strive to prevent future tragedies and safeguard every individual in our communities.”*

- Breezy Poynor, ARCHES Program Director of Housing



## HOME Youth Services (HYS) - Housing July 2024

### Rental Assistance for Youth (RAY) Rapid Re-Housing

#### Program Description

The HYS Rental Assistance for Youth (RAY) Rapid-Rehousing program, established in response to state initiatives like the Oregon Legislature's House Bill 2163, focuses on aiding youth aged 16-24 in their transition from homelessness to self-sufficiency. This program, which launched as a pilot in 2023, is a direct effort to address the critical need for housing stability among young Oregonians, offering rental assistance and a spectrum of support services aligned with the Statewide Housing Plan's emphasis on collaboration, equity, and racial justice.

Participants receive tailored case management, which includes financial aid for rent and utilities, furnishing homes, professional development (e.g. job search assistance), personal goal support such as help with legal documents, and medical care coordination, including dental health. The program also facilitates a unique "Quality of Life" allowance further to empower the youth in their journey towards independence.

#### ***RAY RRH Data & Current Activities***

Rental Assistance for Youth RRH- New Housing Placements														
RRH Program	May	June	July	August	September	October	November	December	January	February	March	April	May	May
Marion		1	1	3	1		2	2		2	1	1	4	
Polk				2		1	1							
Total Clients Served	0	1	1	5	1	1	3	2	0	2	1	1	4	0

In June, the RAY Rapid Re-Housing program focused on utilizing coordinated entry as the primary intake process, aiming to streamline eligibility assessments and improve client approval efficiency. However, the team faced challenges with contacting prospective clients and accommodating individuals with pets, which highlighted areas needing further strategy development. Efforts to strengthen partnerships with landlords continued, with an emphasis on increasing outreach and maintaining ongoing communication. Despite the hurdles, positive feedback from landlords and proactive sharing of upcoming housing opportunities demonstrated the program's growing effectiveness and reach.

The program emphasized outreach through community events to enhance visibility and increase program awareness. The team engaged with community members in both Polk and Marion counties by hosting tables at partner events. This outreach effort led to RAY's first referral from a probation officer in the Guaranteed Attendance Program (GAP). This referral represents a potential collaboration with the Oregon Youth Authority, potentially creating a pathway to housing for this population.



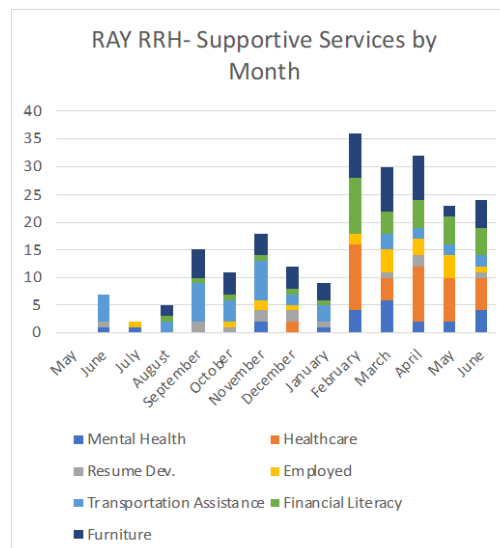
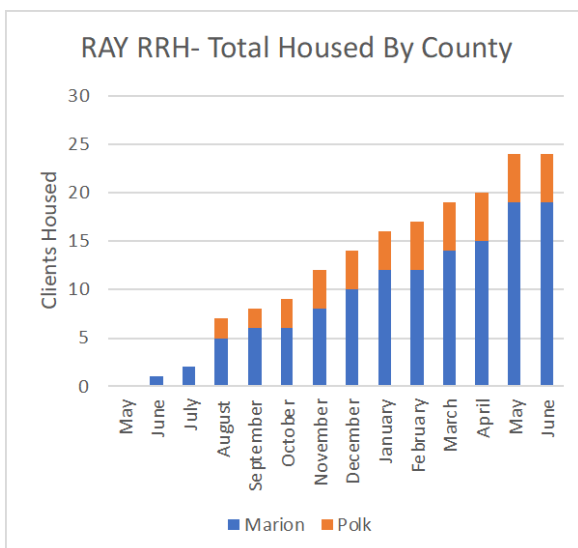
### Success Story

*“When RAY first met BB through a coordinated entry pull, he was living in his van, moving from place to place due to various restrictions. Despite these challenges, BB remained positive and engaged. His criminal history made finding housing difficult, but BB’s determination shone through. He actively participated in writing disclosure and reference letters, collaborating with his probation officer, support team, and counselor to gather multiple recommendations. BB’s commitment to turning his life around is evident. He regularly updates his case manager, attends all court-appointed classes, and recently secured a job. His energy and hopefulness inspire the RAY team, who are confident they can help him secure housing by the end of July. BB’s story is a testament to resilience and the power of community support in overcoming barriers.”*

- Will Wacha, RAY Program Manager

### Future Plans

Looking ahead, the RAY program plans to expand its outreach initiatives to include more rural communities, aiming to establish a stronger presence in areas such as Silverton, Fall City, and Woodburn. These efforts are expected to make the program's services more accessible to youth living in underserved areas, thereby broadening the impact of the program. The focus will also be on enhancing the quality of data collected through these outreach efforts, which is critical for assessing the program's effectiveness and making informed decisions about future directions. The team is prepared to reassess workflow processes to integrate Coordinated Entry more seamlessly into the intake process, anticipating an influx of potential clients. This strategic approach will likely involve expanding internal case conferencing meetings and emphasizing the utilization of each Youth Navigator's strengths to optimize service delivery and outcomes.



## **David's House**

### **Program Description**

David's House is a Transitional Home for unstably housed youth in Polk and Marion Counties. The project is designed to provide a safe and nurturing environment for youth ages 14-18, focusing on increasing access to services in rural Polk County and providing youth housing within their own community. The program's approach is centered on community collaboration and support, ensuring that our services are impactful and sustainable.

The House will open initially with 5 youth, expanding to serve 10. A youth's length of stay will depend upon individual needs, ranging from a matter of weeks up to 24 months. With 24/7 on-site staffing, it operates like a real home, providing meals, chores, homework assistance, transportation to health services, and other essential supports.

### **David's House Current Activities**

In June, the five youth at David's House engaged in various work and educational opportunities, settling into their new routines. A partnership with Meadowlark was established to enroll one youth in intensive outpatient therapy. The youth participated in multiple immersive and educational experiences, including a trip to Portland's Hopscotch, an immersive art gallery.

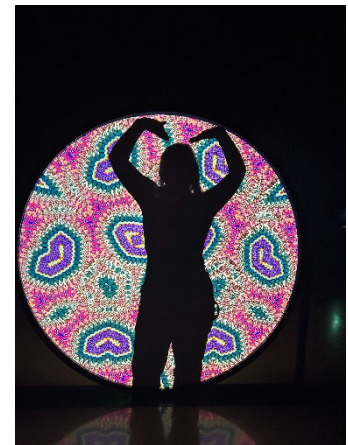
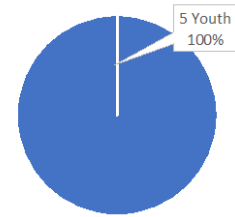
Two David's House residents graduated high school, receiving significant support from staff to complete their studies and obtain their diplomas. Efforts were made to secure proper documentation for emotional support animals, along with developing life skills for animal care. The program assisted two youth in obtaining part-time employment with the Community Services Consortium in Polk County and provided resume-building assistance to another two youths to support their long-term goals.

### **Success Story**

*"Meet Max! Max is a 17-year-old who recently graduated high school. When Max arrived at David's House, they were unsure if graduation was even possible. Living in unstable conditions had made it difficult to focus on school. However, with a stable place to call home and plenty of support from the David's House team, Max hit the ground running. Their hard work paid off, and they made up enough credits to earn their diploma. Now, Max is excited about the future and focused on landing a job. Max says that living at David's House has made their goals feel achievable, something that never seemed possible before."*

*- Megan Perez, David's House Program Manager*

David's House- June 2024  
Utilization Rate



*David's House youth at Hopscotch,  
an immersive art gallery*

## Future Plans

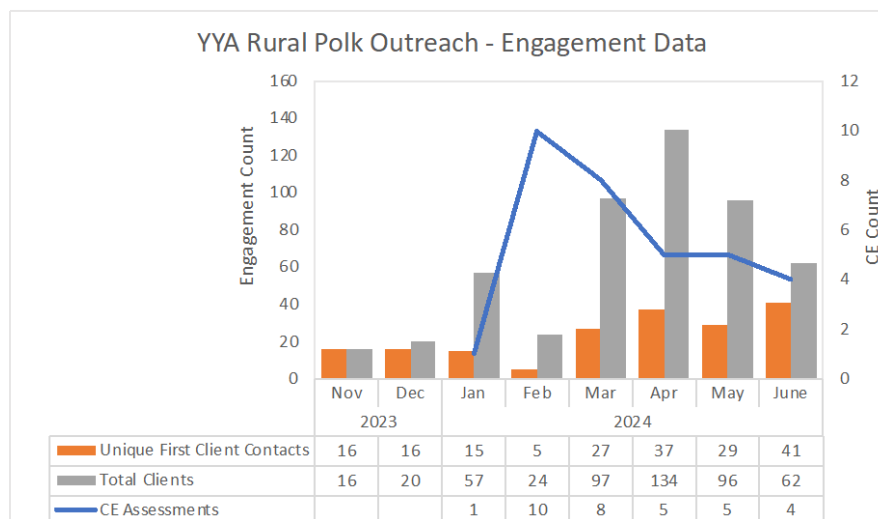
Looking forward, David's House plans to maintain its full capacity while continuing to enhance the quality of life and educational opportunities for its residents. The program is actively working with the Department of Human Services to refine and improve its Policies and Procedures as staff gain more experience and the youths settle further into the house. Plans are also in progress to work with the city on initiating a rezoning process that, once complete, will allow David's House to increase its capacity to 10 youth. This expansion will enable us to assist more young individuals in need, providing them with the support and resources necessary for a successful transition.

Additionally, the program will continue to strengthen its relationships with local schools and community organizations, ensuring that the youths have access to all necessary resources for their development and well-being. By focusing on creating a stable and nurturing environment, David's House is committed to supporting each youth's journey towards a hopeful and successful future.

## Youth & Young Adult Rural Polk Outreach

### Program Description

The Youth and Young Adult Rural Polk Outreach program, supported by HUD and the YHDP grant in collaboration with Backbone, is a mobile outreach initiative dedicated to assisting youth and young adults facing housing instability in Rural Polk County. Designed to address the absence of a robust support network in rural areas, this program conducts direct outreach to youth and expands access to housing resources to those in remote locations. By fostering connections among youth-focused service providers and school systems, the program is an essential component of capacity-building in regions where such services have historically been sparse, ensuring that every young person has access to the support they need for a stable future.



## Current Activities

In June, the Youth & Young Adult Rural Polk Outreach program dedicated its efforts to connecting with and supporting youth in rural areas through various community events. The month began with Monmouth Has Pride, an event that provided an opportunity to engage with numerous individuals and distribute essential items. This was followed by a pop-up event at Monmouth Skatepark, which further strengthened community ties and support for local youth. Mid-month, the program participated in the Acres of Hope - Punks with Purpose event, offering resources and building relationships with attendees. These activities reflect the program's commitment to ensuring that essential resources are accessible to those in need and enhancing the visibility of its services within the community. Through these events and regular outreach initiatives, **the program served a total of 62 youth.**



## Future Plans

Looking ahead, the Youth & Young Adult Rural Polk Outreach program plans to expand its engagement efforts by increasing the frequency and diversity of its events. The goal is to continue providing varied and meaningful experiences that can positively impact the lives of rural youth. Plans are in place to develop new partnerships with local organizations and schools to widen the reach and effectiveness of the outreach efforts.

In addition to event-based outreach, the program will focus on enhancing access to coordinated entry assessments and increasing visibility within the community. This will involve strategic collaborations and involvement with the upcoming Voices of Youth count to ensure that every at-risk youth in Rural Polk County knows where to turn for support and assistance. By strengthening these areas, the program hopes to further its mission of building a robust support network that can address the unique challenges rural youth face.

## HOME Youth Services (HYS) - Sheltering July 2024

### The Drop-In Day Center

#### **Program Description**

The Drop-In offers comprehensive support to youth in the community aged 11-18. The Drop in operates five days a week, including weekends when school facilities might not be available, to ensure consistent access to services. The extended hours from Thursday to Monday, 12-7pm, accommodate varying schedules and provide ample opportunity for youth to engage.

On-site, there are a wide variety of services to address multiple needs. Two hot meals are offered a day, along with food boxes, access to a food pantry and a clothing closet, ensuring basic needs for sustenance and clothing are met. Additionally, essential care kits, mail services, and showers contribute to the well-being and dignity of the youth accessing the center.

Case management services are available, demonstrating a commitment to providing personalized support and guidance to help youth navigate their circumstances and access additional resources as needed. Creating a safe and enjoyable environment fosters positive connections and encourages youth to engage with the services provided, ultimately supporting their overall well-being and potential pathways out of homelessness or housing instability.

#### ***Drop-In Day Center Data & Activities***

The Drop-In Day Center remains temporarily closed to support the staffing needs of Taylor's House, an emergency shelter program within HYS. Despite this, the Center continues to provide vital services with provider referrals and support to youth remotely. The Center provides pop-up events in collaboration with the street outreach program to bring essential services directly to the community's youth. HYS Staff have conducted pop-ups in several communities in Marion County, including Riverfront Park and Keizer Skate Park.

Looking forward, the Drop-In plans to re-open this summer to once again provide full services to community youth. During the temporary close, the Drop In will serve as cooling station during heatwave events to support safety and connection for our vulnerable youth populations.



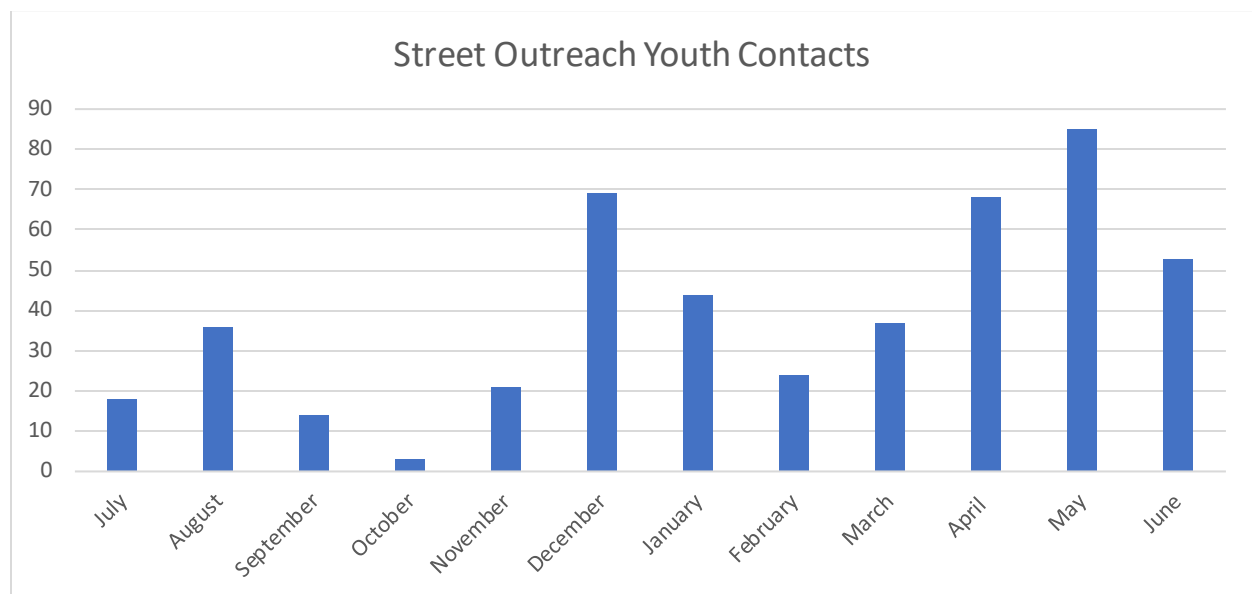
## **HYS Street Outreach**

### **Program Description**

HOME Youth Services' outreach team plays a critical role in serving youth across Marion and Polk counties. Their approach of meeting youth where they are, whether it is on the streets or in community spaces they frequent, demonstrates a commitment to accessibility and inclusivity. By providing street outreach and essential resources, the outreach team ensures that youth have access to support and information about available services, both at HOME Youth Services and other community providers. This proactive approach aims to increase engagement with services and ultimately improve outcomes for the youth they serve.

Attending and hosting community pop-up events further enhances outreach efforts by creating opportunities for direct interaction with youth in familiar settings. These events, held at locations like schools, libraries, and recreational spaces, serve as platforms to inform youth about HOME Youth Services' programs and foster connections within the community.

### ***Street Outreach Data & Activities***



The Street Outreach Program operates across Marion and Polk counties, delivering vital services and resources directly to youth in their environments. The team visits locations where youth are known to gather and participates in community pop-up events to enhance awareness and engagement. In June, outreach teams visited parks and recreation areas to connect with youth as the school year wound down. Staff performed outreach at skate parks, community parks, and end of school year events.

Collaboration is a key aspect of youth outreach efforts. As with adult populations, a community approach is best practice when providing outreach to youth homeless populations. Our team attends the monthly Salem Services provider meetings at the Salem Police Department to support these goals. Our street outreach team works alongside community providers, such as Safety Compass, Church at the Park, and Salem PD to meet the unique needs of homeless and unaccompanied youth. It was identified that a more focused approach is needed to support community homeless youth and a youth specific service provider meeting will be convened monthly to support this vulnerable population.

In June, the program reached out to 53 youth, providing them with essential food and basic needs care kits. The street outreach team works closely with Safety Compass to provide supports for youth that are victims of exploitation, including sex trafficking and labor trafficking. Through collaboration with Safety Compass, 22 youth (ages 11- 21) received advocacy-specific support, including 16 safety plans and 9 referrals to case management for more intensive support.



### **Future Plans**

HYS will engage in targeted efforts for community engagement. Starting with the Youth Service Provider Meeting, a collaboration with Salem PD and other providers to support outreach and intervention strategies for Marion and Polk county homeless youth populations. Our team will continue to provide pop-ups throughout the summer and will be engaged in life-saving heatwave events.

### **Success Story:**

*“In the last month, we encountered a young adult female who was being exploited by an older man from the next camp over. Safety Compass advocates were able to connect her with resources so she could get a SANE exam and receive additional support from Center for Hope and Safety. She was also connected to Ideal Option for addiction treatment and was able to get housing placement in Church at the Park.”*

*-Street Outreach Staff*

*“At a recent We See You event, we ran into 4 youths aged 11-14 that had been on the run for several months. We were able to provide food for them and their cats. Two of those youths now have placement in safe housing.”*

*-Street outreach Staff*

## **Taylor's House - Emergency Shelter**

### **Program Description**

Taylor's House is a resource for youth aged 11-18 in need of emergency shelter and support. Providing an environment that prioritizes safety, stability, and growth is crucial for these vulnerable individuals. The shelter has capacity for 10 individuals, allowing for personalized attention and support, fostering a sense of community and belonging.

The co-ed accommodations and structured programs demonstrate a commitment to inclusivity and holistic development. By integrating youth into the community, Taylor's House not only provides immediate shelter but also seeks to empower youth to thrive beyond their time at the shelter.

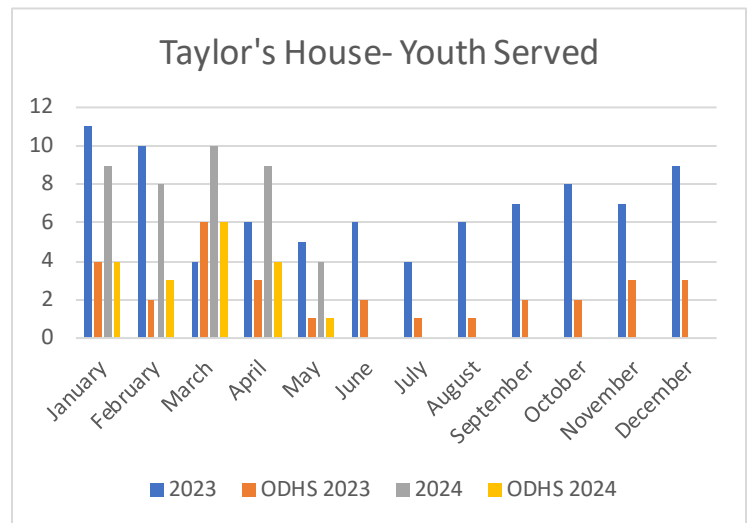
The dedicated spaces for meetings, recreational activities, and mental health services acknowledge the importance of addressing both practical and emotional needs. Access to nourishment, hygiene facilities, technology, transportation, and personalized coaching ensures that all basic needs are met, setting a solid foundation for the youth to focus on their personal growth and future goals.

### **Taylor's House Data & Activities**

Taylor's House underwent a temporary closure for essential housing maintenance and updates. During this period, HYS prioritized team revitalization through intensive trainings and staff development initiatives. These included enhancing team communication, suicide prevention, and behavioral management skills. Additionally, staff participated in comprehensive training on program policies and procedures, collaborating closely with other HYS teams to enhance our community response and support services for youth. Despite the closure, Taylor's House staff remained actively engaged in youth outreach, ongoing case management, and facilitating crucial provider referrals to connect youth with essential services.

### **Future Plans**

Taylor's House will be re-opening in August with a new look. The youth voted on a coastal, beach design. Fresh paint and new furniture will create a haven for youth residents. Taylor's House's revitalization will provide increased opportunities for youth respite and wellness. Increased utilization of the house's 10 beds will be a priority. Additionally, enhanced training will support a strengthened competency and quality of care.





**Mid-Willamette Valley Community Action Agency**  
**BOARD APPROVAL TO SUBMIT GRANT APPLICATION**

GRANT NAME: USDA (FY 24 Grant Revision #4)

PROGRAM: Nutrition First, MWVCAA

GRANT DUE DATE: July 26, 2024

FUNDING SOURCE: USDA, Oregon Department of Education

GRANT PERIOD: 10/1/23 through 9/30/24

AMOUNT REQUESTED \$615,526.69

ADMINISTRATION AMOUNT: \$49,767

PURPOSE OF GRANT: This grant supports all Nutrition First operations including wage and fringe, rent, mileage, training for staff and providers, equipment, administrative overhead, etc. The funds also cover program activities to meet contract requirements of monitoring and nutrition education. Additional funds are requested on a monthly basis to pay for meal reimbursements.

TARGET POPULATION: CCLD-registered/certified and ODHS-listed child care providers living in Marion, Polk, Yamhill, Lincoln, Tillamook, Linn, Benton, Lane, Clackamas, Washington and Multnomah counties. We recruit providers who speak languages other than English and those in lower-income and rural areas, in addition to general recruitment. We currently serve English, Spanish and Russian-speaking providers, and Vietnamese and deaf providers with interpreters.

APPROVED BY BOARD OF DIRECTORS:

\_\_\_\_\_  
BOARD CHAIR

\_\_\_\_\_  
DATE

2626



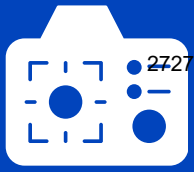
Mid-Willamette Valley

**COMMUNITY ACTION**

Compassion in Motion

# SALEM NAVIGATION CENTER

**A LOOK AT THE FIRST YEAR**  
**JUNE 2023 - MAY 2024**



# SNAPSHOT



**157**

**GUESTS SERVED**



**56%**

**CHRONICALLY HOMELESS**



**4**

**YEARS AVG. LENGTH OF HOMELESSNESS**



**75**

**LOW-BARRIER BEDS**



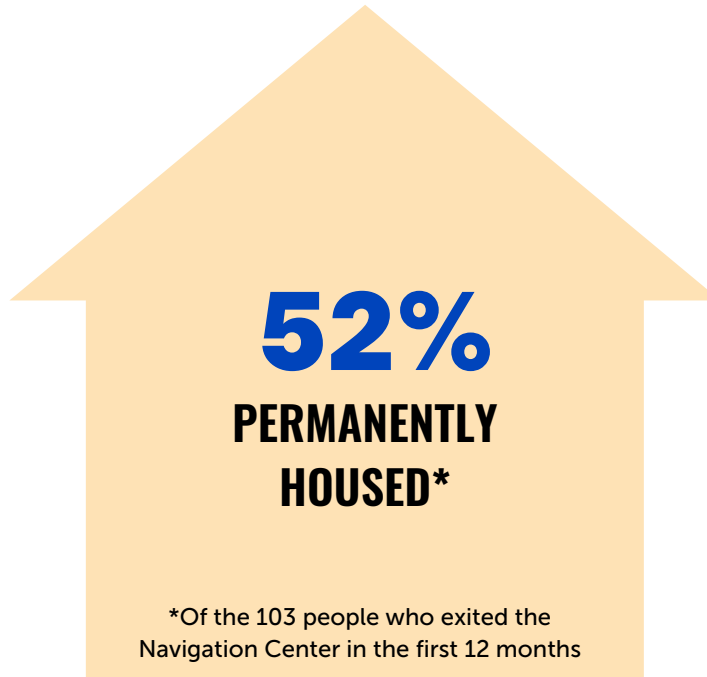
**15,716**

**BED NIGHTS**



**4**

**MONTH AVG. LENGTH OF STAY**



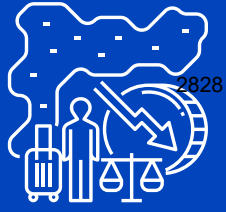
# SUMMARY

The Salem Navigation Center, administered by the Mid-Willamette Valley Community Action Agency (MWVCAA), is a pioneering effort to address homelessness. This center, a collaborative endeavor with the city of Salem, operates around the clock, offering 24/7 support and services to individuals. With 75 low-barrier shelter beds, the center ensures accessibility for those experiencing homelessness, including those who may have previously been excluded from traditional shelters due to pets, partners, or substance use.

Guests at the Navigation Center have a safe place to sleep and access to a comprehensive range of essential services to improve their overall quality of life. The center provides three nutritious meals daily, addressing food insecurity. Additionally, the facility includes showers, laundry services, and hygiene supplies, ensuring that those served can maintain personal cleanliness and dignity.

A cornerstone of the center's approach is its integration of intensive case management and onsite behavioral health services. Case managers work closely with guests to develop personalized plans that address their needs and goals. They also aid participants with attaining permanent housing, food stamps, health insurance, and other mainstream benefits. Furthermore, case managers help participants navigate medical, mental health, substance use disorder treatment, and recovery services.

The onsite behavioral health services are crucial in supporting guests' mental well-being. Trained professionals with JD Health and Wellness provide counseling and therapeutic interventions on-site, helping individuals manage and overcome various psychological challenges. This holistic approach not only aids in immediate crisis intervention but also lays the groundwork for long-term stability and recovery.



# VULNERABILITIES

## AVERAGE VI-SPDAT SCORE - 8 OUT OF 16+

The Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT) is the tool used by the Continuum of Care (CoC) Coordinated Entry System\* to assess, prioritize, and refer homeless individuals to housing opportunities. This assessment gathers information on an individual's housing and homelessness history, exposure to risks, social connections, daily activities, and current health status. The VI-SPDAT score range is 1 to 16+ and is reflective of an individual's risks and vulnerabilities, with a higher score indicating a need for immediate intervention.

An average VI-SPDAT score of 8 for Navigation Center participants facilitates swift transition to permanent housing when paired with medium term housing assistance. Matching the appropriate level of assistance to individual needs is crucial for optimizing long-term housing stability.

## AVERAGE LENGTH OF TIME HOMELESS - 4 YEARS

The average length of time a person was experiencing homelessness before entry into the Navigation Center was four years.

## CHRONICALLY HOMELESS - 90 INDIVIDUALS (57%)

Chronic homelessness is defined as an individual with a disability who lives in a place not meant for human habitation or in an emergency shelter and has been homeless for at least 12 consecutive months or on at least 4 separate occasions in the last 3 years. It also includes individuals who have been in an institutional care facility for fewer than 90 days and met the criteria of chronic homelessness before entering the facility.

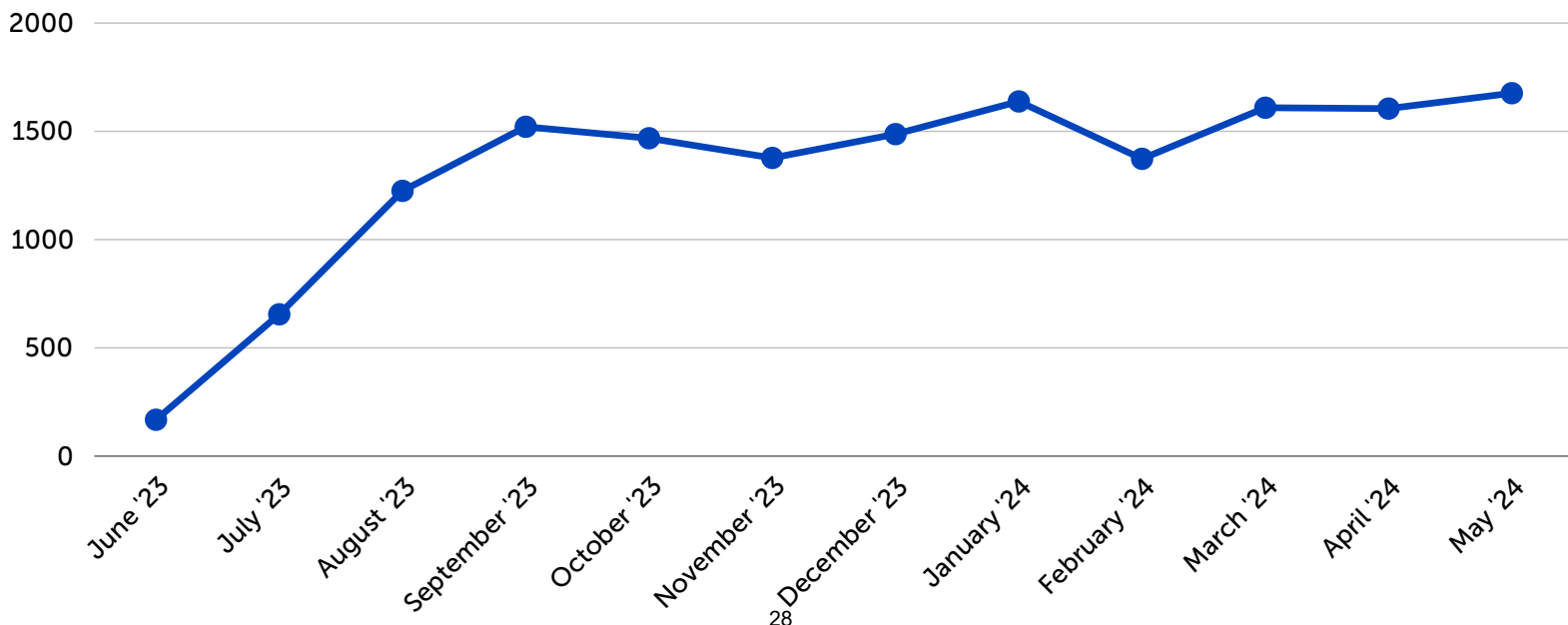
Continuum of Care - A regional or local planning body that coordinates housing and services funding for homeless families and individuals. The Mid-Willamette Valley Homeless Alliance (MWWHA) is the Marion and Polk Regional Continuum of Care.

Coordinated Entry System - The Department of Housing and Urban Development (HUD) defines coordinated entry as an approach to coordination and management of a crisis response system's resources that allows users to make consistent decisions from available information to efficiently and effectively connect people to interventions that will rapidly end their homelessness.



# SHELTER BED NIGHTS

In its first year, the Navigation Center provided more than 15,716 shelter bed nights\* to 157 unique individuals.

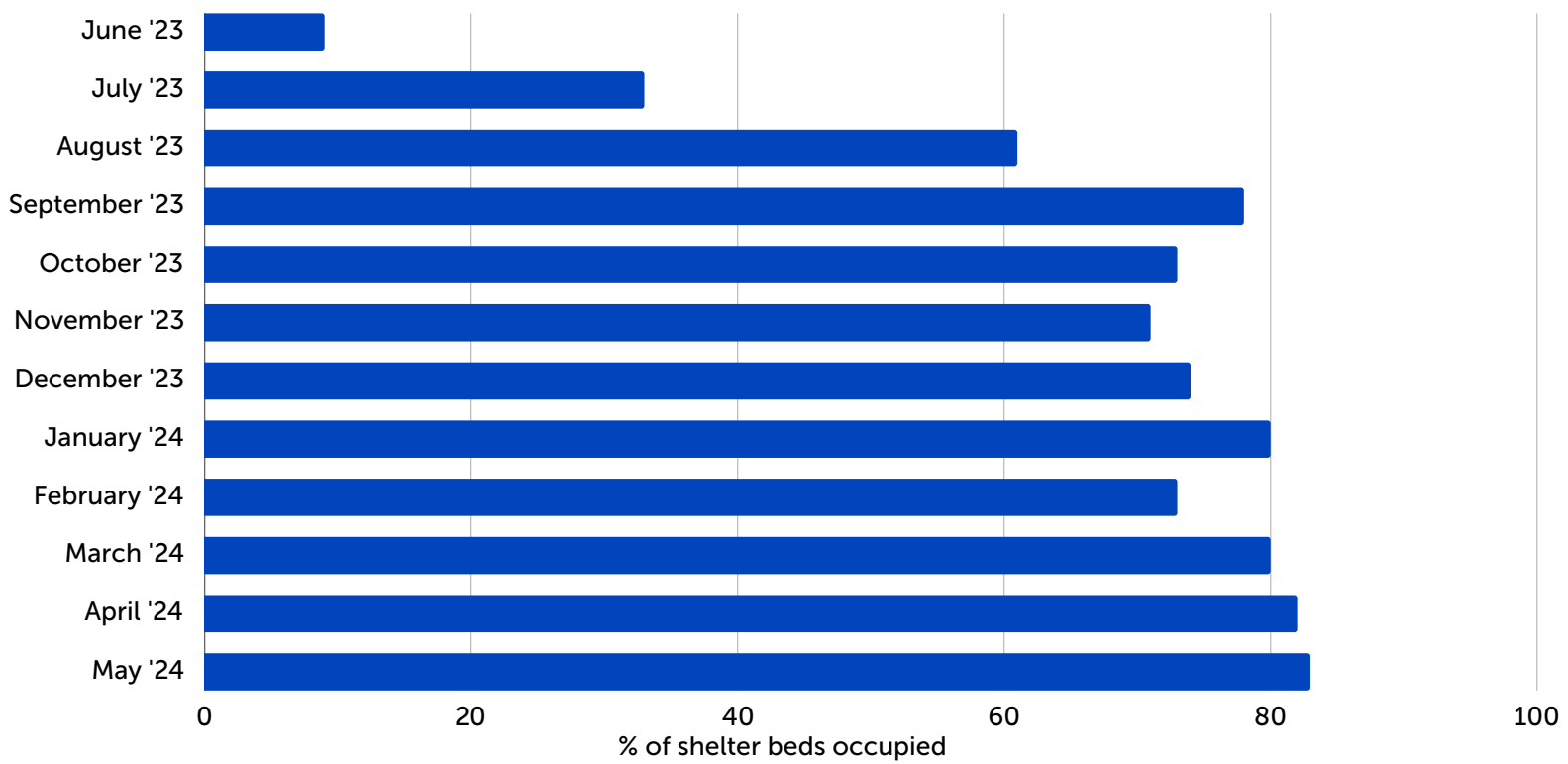


\*Shelter Bed Night - Defined as one person per bed per night



# OCCUPANCY RATE

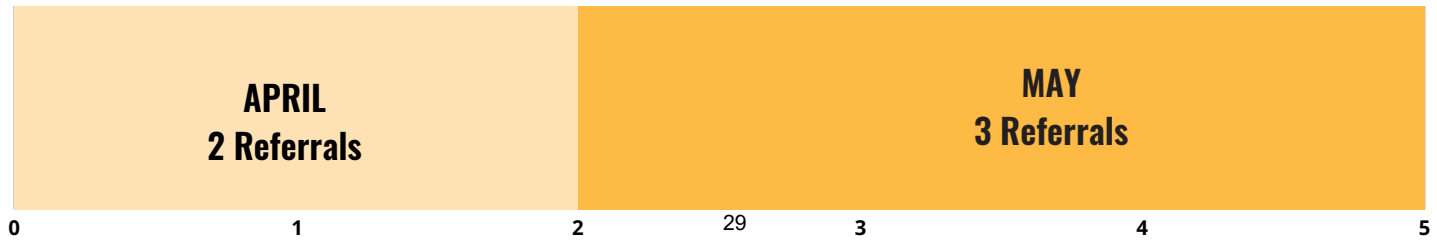
The monthly occupancy rate for the Navigation Center in its first year averaged 66%. Enrollment into the center was done via a phased approach, allowing a greater staff-to-occupant ratio as guests entered. This phased approach drove the center's 52% permanent housing attainment rate for those who exited the program. The second factor affecting the average occupancy, especially in the later months, is the newly implemented Diversion Bed Program. Through this arrangement, a specific number of beds within the center are reserved for law enforcement entities to make direct referrals for shelter bed placement.

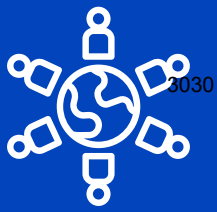


# DIVERSION BED PROGRAM

Launched in April 2024, the Diversion Shelter Bed Program is a new initiative supporting our unsheltered Guests. Through a digital system, Salem Police officers are able to directly refer an unsheltered individual into the Navigation Center as a temporary shelter placement. During their short stay at the Navigation Center, Homeless Services Team (HST) officers and case managers work collaboratively to help individuals remove barriers and identify long-term shelter and permanent housing opportunities.

In the first two months of the program, the navigation center received a total of five referrals. As this program continues, we'll see an increase in referrals which will result in a larger occupancy rate for year two.



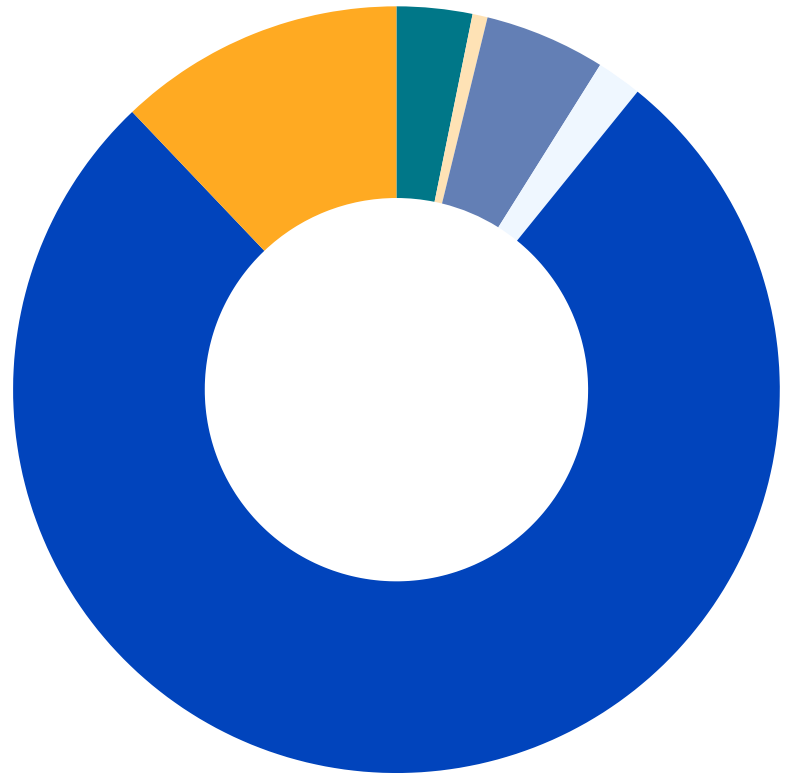


# GUESTS SERVED

## BY RACE AND ETHNICITY

Of the 157 individuals served in the first year, 8 identified as Black, African American, or African, 5 as American Indian Alaska Native, or Indigenous, 3 as Native Hawaiian or Pacific Islander, 1 as Asian or Asian American, 19 bi- or multiracial, and 121 White (Hispanic and non-Hispanic).

MWVCAA is committed to serving individuals from all backgrounds by prioritizing marginalized and underserved populations for placement into shelter and housing programs. To ensure individuals are successful in these programs, MWVCAA employs a diverse staff reflective of our community and invests in language skills testing and training to ensure bi- and multi-lingual staff are present to serve guests in their native and primary language.



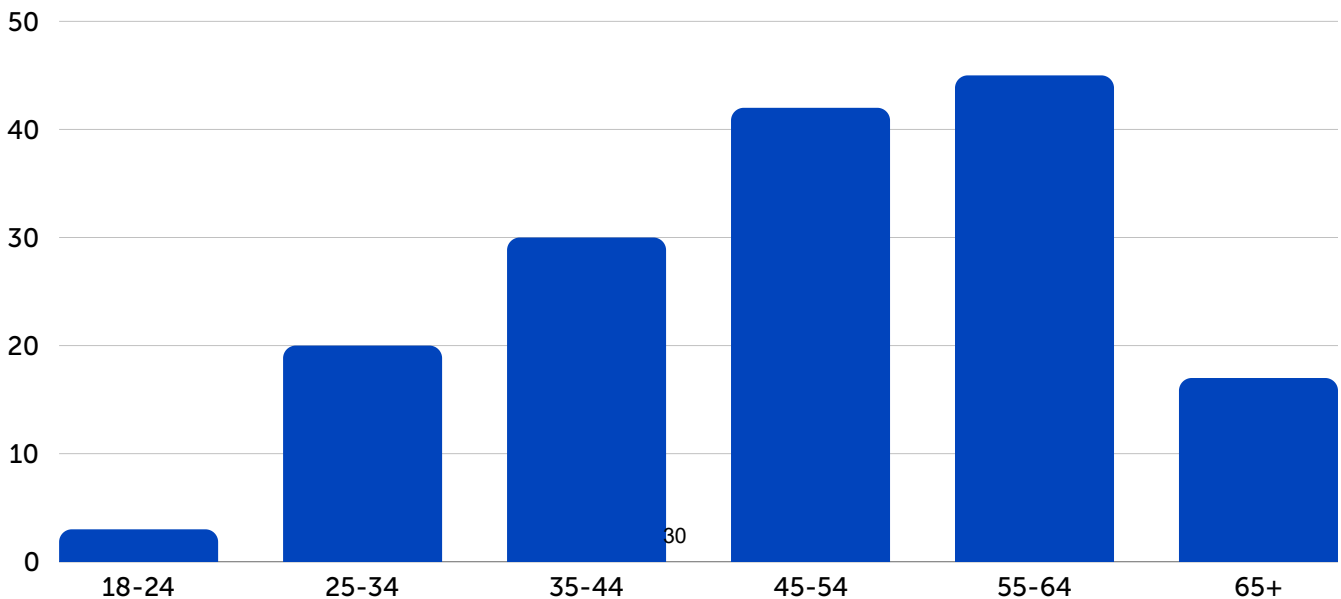
White (Hispanic and non-Hispanic)   77.07%   121 Individuals	Biracial/Multiracial   12.10%   19 Individuals
American Indian, Alaska Native, or Indigenous   3.18%   5 Individuals	Asian or Asian American   0.64%   1 Individual
Black, African American, or African   5.10%   8 Individuals	Native Hawaiian or Pacific Islander   1.91%   3 Individuals



# GUESTS SERVED

## BY AGE

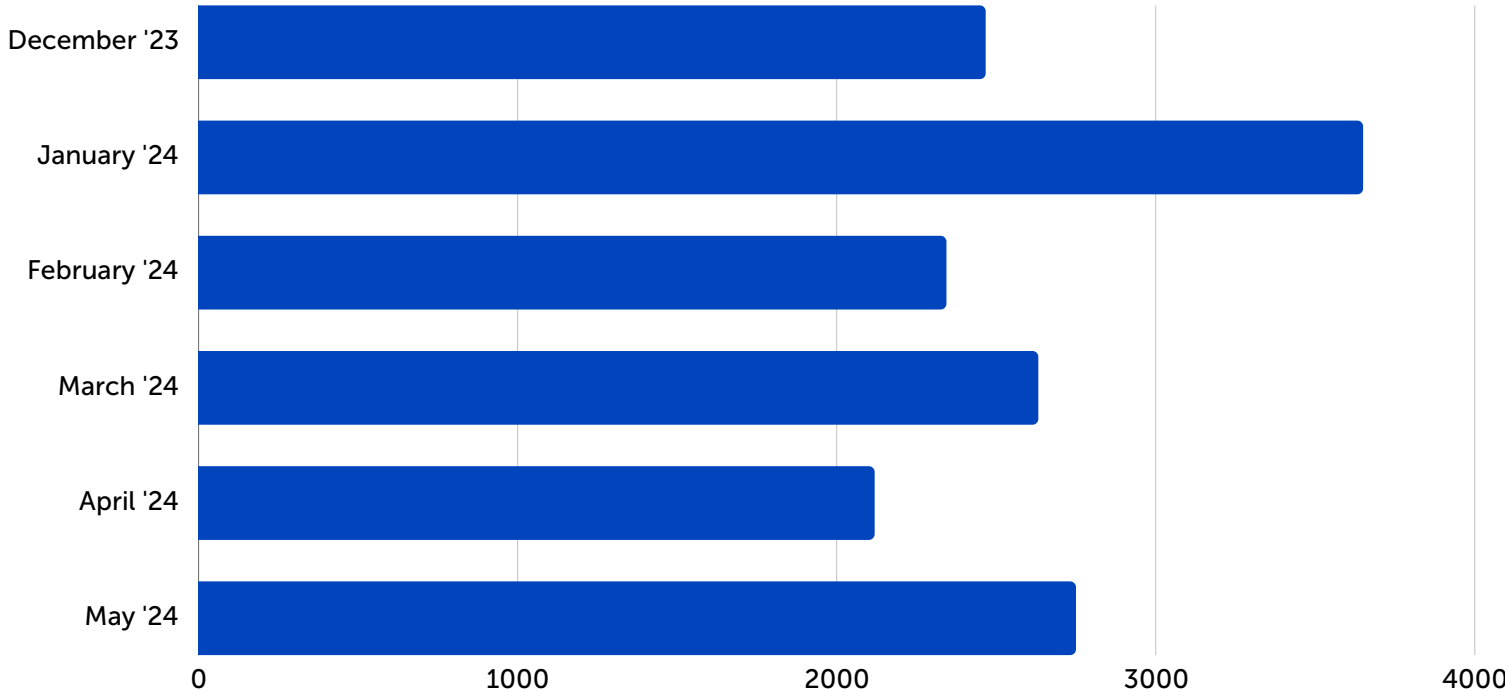
The population served at the Navigation Center is quite diverse in terms of age, with the majority (74 out of 157) individuals presenting in the 35-54 age range.





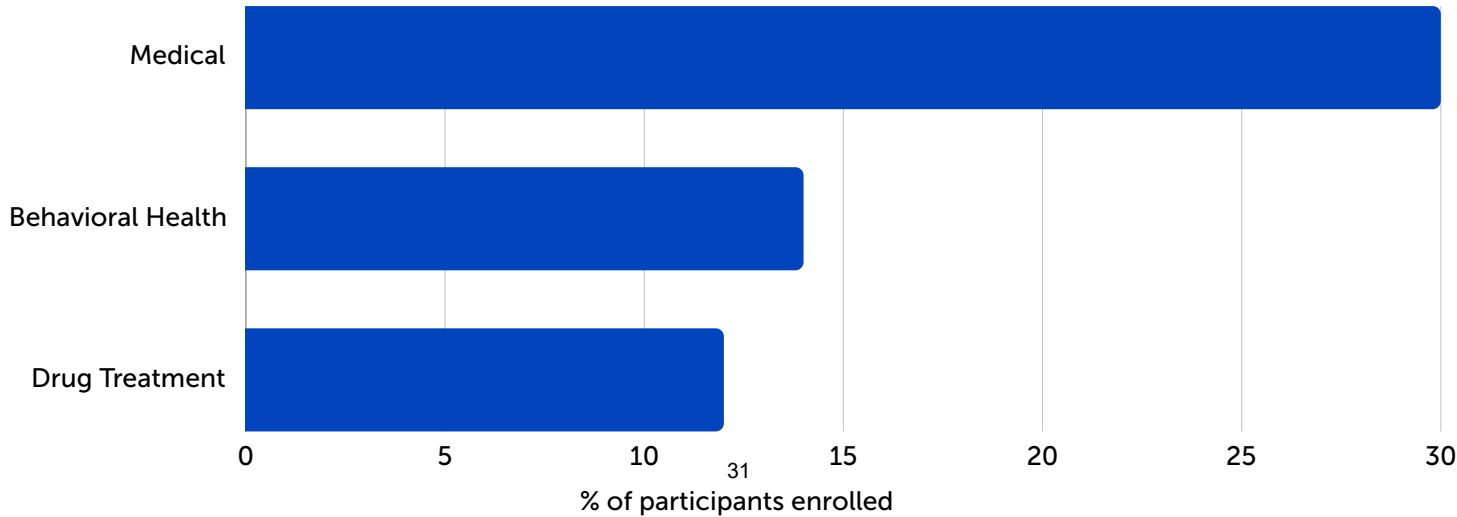
# MEALS PROVIDED

Throughout the year, the Navigation Center provides three nourishing meals daily for guests. A collaborative partnership with Marion-Polk FoodShare (MPFS) and generous community donations have been instrumental in making food service possible. Meal tracking began in December 2023, when the partnership with MPFS was finalized. Since then, the Navigation Center has served 15,962 meals, averaging approximately 2,660 meals per month.



# CASE MANAGEMENT

The Navigation Center provides comprehensive case management for guests to help them secure permanent housing, set personal goals, and navigate resources. Case managers assist participants in identifying immediate needs, personal growth goals, and developing self-sufficiency. 14% of participants received behavioral health referrals, with most receiving on-site services. Case managers ensure that those not receiving on-site services are referred to trusted providers in the community. 30% of participants receiving case management have identified healthcare as a primary concern, and case managers actively help them locate primary care options. 12% of participants have enrolled in treatment programs for substance use disorder.





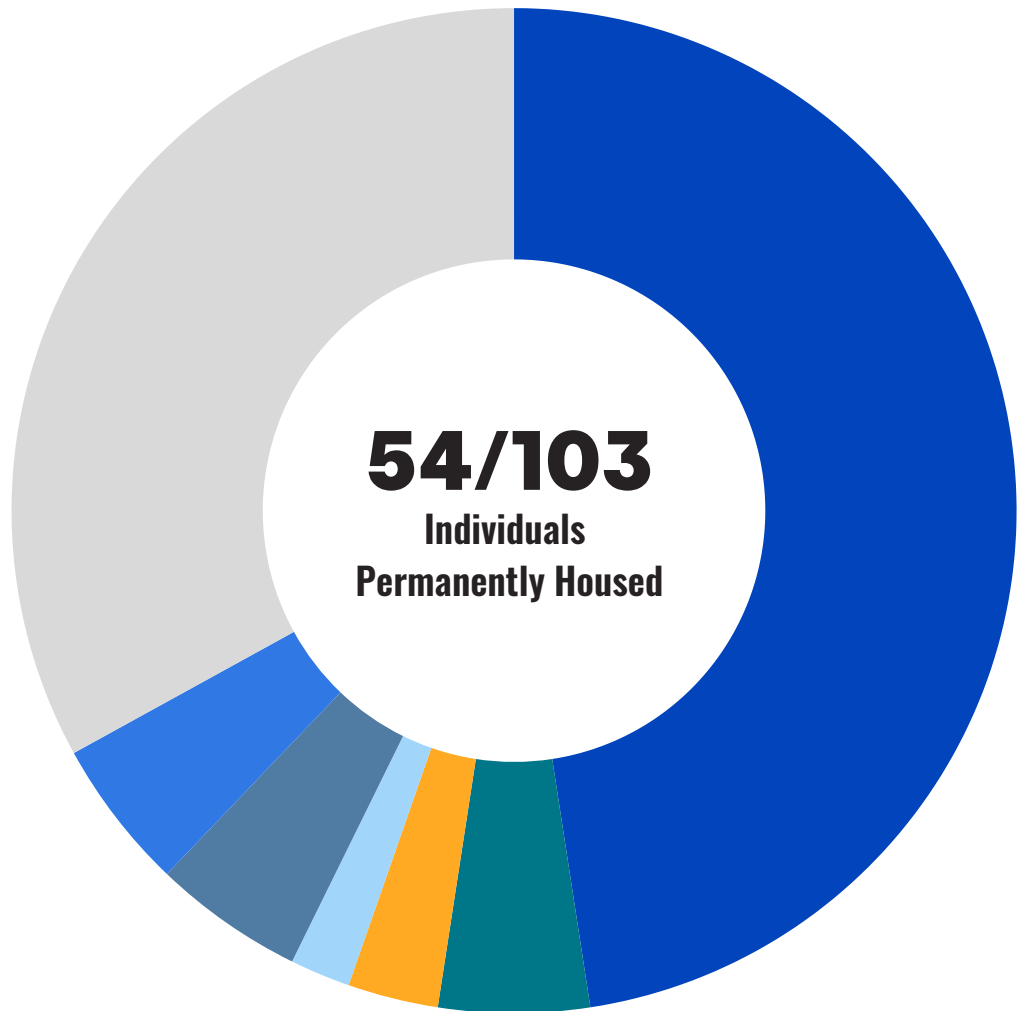
# OUTCOMES

Over the past year, 52% of the 103 individuals who exited the Navigation Center successfully moved into permanent housing. Additionally, 4.9% transitioned to the ARCHES Inn, 1.9% relocated to the ARCHES Lodge, and 2% transferred to other shelter sites administered by community partner organizations. Another 4.9% chose to stay with friends or family, and 33.3% of those who left the center did not specify their destination. The average length of stay at the Navigation Center for participants before moving into permanent housing was 4 months.

In January of 2023, Governor Tina Kotek signed Emergency Order 23-02, declaring a state of emergency to address homelessness in Oregon. The Executive Order led to the repurposing of \$40 million in funds by Oregon Housing and Community Services (OHCS) to expand low-barrier shelter bed capacity and permanent housing opportunities in five Continuum of Care regions, including Marion and Polk Counties. These initial decisions opened the door for the Legislature to support additional commitments for even more housing and sheltering capacity across Oregon

Through this Emergency Order, MWVCAA was awarded funding to provide Rapid Re-Housing (RRH) services for individuals experiencing unsheltered homelessness. As people were prioritized for entry into the RRH program, they were also provided a shelter opportunity at the Navigation Center. Case managers and housing navigators from both programs assisted participants with gathering important documents, applying for available units in their neighborhood of choice, navigating interactions with landlords, and conducting habitability assessments of the housing units to ensure they meet state and federal standards.

Individuals who attain permanent housing through the RRH program are provided up to 24 months of rental and utility assistance, which is paid directly to the landlord and utility vendors on the participant's behalf. Participants also receive intensive case management while in the RRH program. Case managers assist households with identifying income generation pathways, navigating medical and mental health services, and enrolling in institutions of higher education or vocational training. These services are designed to help individuals achieve self-sufficiency within 24 months and retain permanent housing beyond the program length.



- MWVCAA Rapid Re-Housing Program | 47.57% | 49 Individuals
- ARCHES Inn | 4.86% | 5 Individuals
- ARCHES Lodge | 2.91% | 3 Individuals
- Rental without Subsidy | 4.86% | 5 Individuals
- Destination Unknown | 33.00% | 34 Individuals
- Living with Friends and Family | 4.86% | 5 Individuals
- <sup>32</sup> Other Community Shelter Program | 1.94% | 2 Individuals





# ACKNOWLEDGEMENTS

At Mid-Willamette Valley Community Action Agency, partnership is our guiding principle. We're proud to stand shoulder-to-shoulder with more than 300 non-profits, local governments, interest groups, and businesses to address systemic challenges and emerging needs in our community.

Please join us in thanking some of our partners and donors:

- City of Salem
- Marion County
- Mid-Willamette Valley Homeless Alliance
- JD Health and Wellness
- Marion and Polk Food Share
- Willamette Egg Farms
- Daves Killer Bread



**A special thank you to our team of anti-poverty professionals and volunteers whose unwavering dedication and commitment make this work possible. Your tireless efforts and passion for ending homelessness are the driving force behind our success.**



## ABOUT MWVCAA

Founded in 1967, MWVCAA is a leading anti-poverty organization serving Oregon's Marion and Polk Counties. For over half a century, we have been grounded in our mission of empowering people to change their lives and exit poverty by providing vital services and community leadership. We use innovative and research-based practices to design programs that highlight our vision that all people are respected for their infinite worth and are supported to envision and reach a positive future. Our agency has developed a layered anti-poverty framework, based on a progressive theory of change, and supported by wrap-around resources across all types of basic needs. Supporting eight core programs, and over 50 sub-programs, across three divisions: Early Learning and Childcare, Energy and Weatherization, and Housing and Homeless Services.



## FUEL THE MISSION

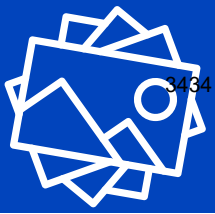
**WE INVITE YOU TO JOIN US IN FUELING OUR MISSION AND PUTTING COMPASSION IN MOTION!**

SCAN  
ME



Your generous donation helps us extend our reach and impact more lives. Together, we can create a world where all people are respected for their invite worth and supported to envision and reach a positive future. Every gift, no matter the size, will have a profound impact on our community. Scan the QR code and donate today.

Don't forget to check out our website below to learn more about our amazing work.



# PHOTO GALARY



# COMMUNITY

